

# County of Marin *Budget-in-Brief* 2009-2010



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## Marin County Board of Supervisors

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**Supervisor Susan L. Adams**  
District 1

**Supervisor Harold C. Brown, Jr.**  
District 2

**Supervisor Charles McGlashan**  
District 3

**Supervisor Steve Kinsey**  
District 4

**Supervisor Judy Arnold**  
District 5



## County of Marin

Dear Marin County Community Members:

I am pleased to present our FY 2009-10 Budget-In-Brief. This document provides a summary of the fiscal year beginning July 1, 2009 and ending June 30, 2010. The County's \$440 million adopted budget is balanced and will fund County services, capital investments, and reserves to meet community and organizational needs.

Marin County has a long tradition of being a leader and innovator in enhancing the quality of life for our residents while demonstrating prudent fiscal policy. However, we still face significant financial challenges like other counties given the state of the economy. Although Marin County is comparatively better off than other areas, the national recession, reduced growth in local property taxes, and the State's ongoing budget deficits have all had an impact on the County's budget. As an example, this year's final State budget included deep cuts that significantly impacted Marin's safety net programs such as mental health, social services, and public health. Counting State reductions, the County has made nearly \$24 million in reductions over the past two years, including the elimination of nearly 80 vacant positions.

Despite these challenges, the County of Marin has managed the economic downturn by living within our means, making prudent fiscal choices, and continuing our practice of planning ahead. This financial discipline has allowed us to fulfill our legal mandates and provide community services that reflect our goal of creating a sustainable, equitable and safe community. Indeed, the County provides a number of award-winning programs and services, such as our hosting of the "Greenest Fair on Earth", the opening and operation of the new Health and Wellness campus, and the implementation of innovative new property tax and criminal justice information management systems.

Overall, the County received an 86% satisfaction rating in its most recent resident survey, which demonstrates the community's continued high regard for County services and programs. While we are encouraged by these results, we know we need to make difficult choices in the years ahead. The County faces a long-term budget shortfall and will need to reduce spending to live within our means, just like a household or family. At the same time, we are experiencing greater demand by our residents for many of our safety net programs. In these uncertain times, your County government is committed to providing high quality services in a financially-sustainable way as we work with our community to face our challenges.

I encourage you to learn more about the services your County government provides and how to get involved, including volunteering through the Civic Center volunteers program, participating on an advisory board or commission, joining the County workforce, or attending a Board of Supervisors meeting (or watching online via streaming video at [www.co.marin.ca.us/bos](http://www.co.marin.ca.us/bos)). We encourage you to visit the County's website at [www.co.marin.ca.us](http://www.co.marin.ca.us) to learn more about these and other opportunities.

Thank you for your interest and support for your County government.

Sincerely,

A handwritten signature in blue ink, appearing to read "Harold C. Brown, Jr.", written in a cursive style.

Harold C Brown, Jr.  
President, Marin County Board of Supervisors

# County Overview

**The County's Mission identifies the overall purpose of Marin County government** and demonstrates the County's commitment to supporting healthy, safe, and sustainable communities and encouraging thoughtful input of all residents. Following the adoption of the County's Mission in 2000, the County created a Strategic Plan to guide the development of the County organization.

**The Countywide Goals are based on the County's Mission and Strategic Plan** and articulate specific community and organizational goals of County government. These goals represent priorities for County government in order to develop an effective organization that provides high-quality services to the community.

MISSION

**The mission of the County of Marin is to provide excellent services that support healthy, safe and sustainable communities; preserve Marin's unique environmental heritage; and encourage meaningful participation in the governance of the County by all.**

## County's Long-Term Restructuring Process

The County of Marin is committed to supporting healthy, safe, and sustainable communities while encouraging the thoughtful input of all its residents. Indeed, this commitment can be found throughout all levels of Marin County government – from our public health services, environmental stewardship, cultural and recreational facilities, to our community safety programs.

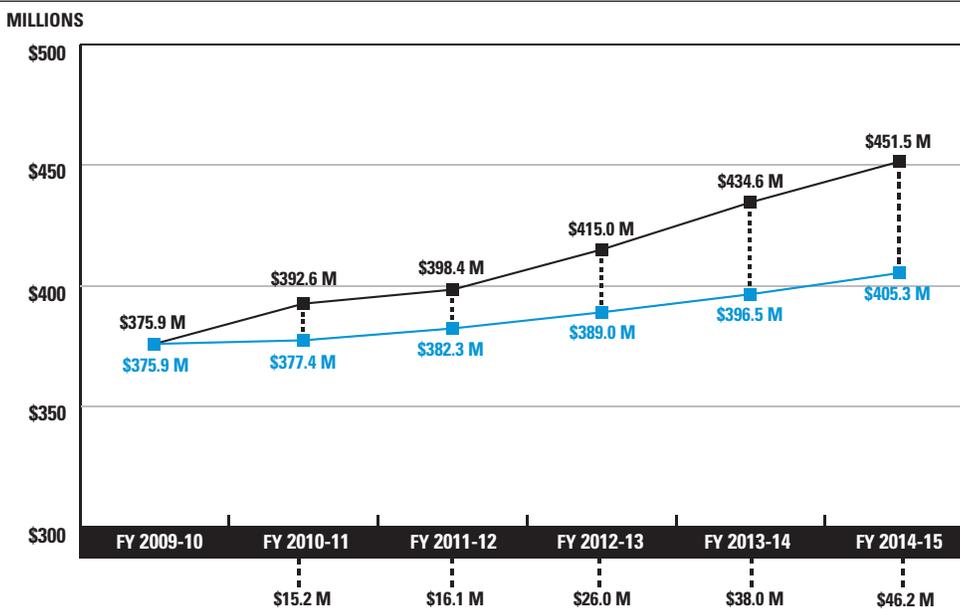
Nevertheless, the economic recession that started in late 2007 has dramatically impacted our County government. Like Counties all across the State, Marin has seen the costs of providing its services increase while the revenue sources available to fund those services have dramatically declined. What's more, this is a long term structural imbalance that needs to be addressed even if the economy recovers. Over the next five years, the County projects an annual budget shortfall amounting to \$46 million by FY 2013-14 if no actions are taken (as shown in chart below).

As a result of the above, Marin County needs to substantially reduce its budget while maintaining its commitment to quality services. In order to accomplish this rebalancing in a thoughtful and prudent manner, the County organization has embarked upon a long-term restructuring process.

The goals of this long term restructuring process are to:

- Ensure that the County is operating in the most effective and efficient manner given available resources, with a focus upon achieving the right results
- Acknowledge and make tradeoffs to address reduced resources as well as new and emerging needs
- Redesign the organizational structure to better reflect and support our fiscal environment
- Make the County budget more transparent to decision makers and the public
- Better align programs with County and Department goals

In order to achieve these goals, the County is developing a long-term restructuring plan that will help guide decisions in an environment of declining and limited resources. This plan will be presented to the Board of Supervisors in December 2009 and will include guiding principles and strategies for long-term restructuring as well as major cost saving options to address the County's budget shortfall. The County will focus on implementing this plan during 2010 and will continue to adapt to changing conditions. To get more information about the long-term restructuring process, please visit <http://www.co.marin.ca.us/budgetinfo/>.



**Estimated General Fund Shortfall in Fiscal Years 2009-10 through 2013-14**

### 5-Year General Fund Projected Operating Baseline

This chart demonstrates the long-term financial shortfall facing Marin County government. The black line estimates the costs of continuing to provide our existing levels of services. The blue line estimates the revenues available to pay for those services. The gap between these lines represents the County's annual budget shortfall.

■ Sources ■ Uses ⋮ Budget Shortfall



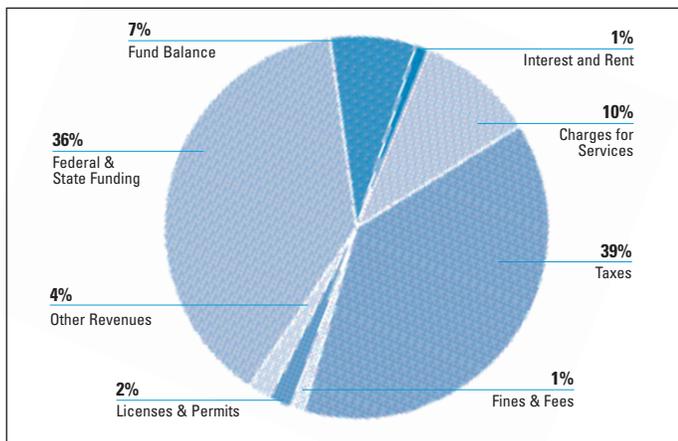
## Where Does County Funding Come From?

- 39% Taxes** Revenue from property taxes, sales and use taxes and special assessments. The County receives 19% of all collected property taxes and distributes the remaining portions to schools, cities, special districts and redevelopment agencies
- 36% Federal and State Funding** Funding for mandated services including public assistance (welfare, food stamps, etc.), health and medical care, public safety, and other services
- 10% Charges for Services** Revenue generated by County fees for park facilities, election services, land surveying, and other services
- 7% Fund Balance** Funding from carryover savings from the prior year's budget
- 4% Other Revenues** Miscellaneous grants and reimbursements
- 2% Licenses and Permits** Sale of business licenses, franchise fees, permit fees and other fees
- 1% Fines and Fees** Vehicle code fines, Court and miscellaneous fines, and penalties assessed by County departments
- 1% Interest and Rent** Earnings on bank deposits, rental fees, and depreciation charges for County assets

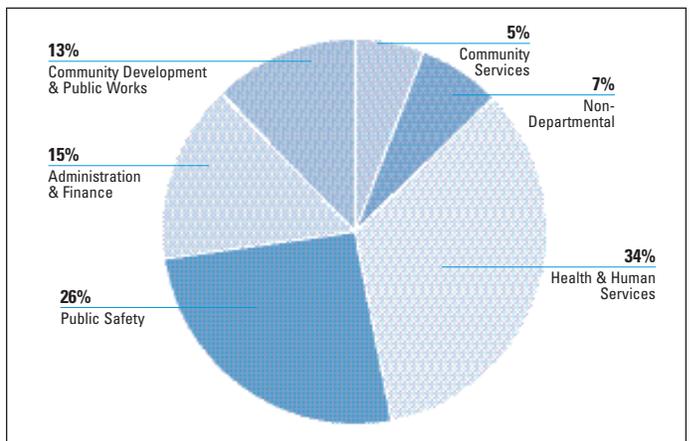
## How is County Funding Spent?

- 34% Health and Human Services** "Safety net" services to address the health and welfare needs of residents
- 26% Public Safety** Law enforcement, crime prevention, wildfire prevention, emergency preparedness, and criminal justice functions
- 15% Administration and Finance** Internal support services to County departments and countywide management
- 13% Community Development and Public Works** Land use planning, maintenance of County infrastructure, and sustainability programs
- 5% Community Services** "Quality of Life" resources and services such as parks, libraries, cultural facilities, and agricultural support
- 7% Non-Departmental** Countywide contracts, capital projects for County infrastructure, and other non-department services

FY 2009-10 Total County Revenues \$440.4 Million



FY 2009-10 Total County Expenditures \$440.4 Million



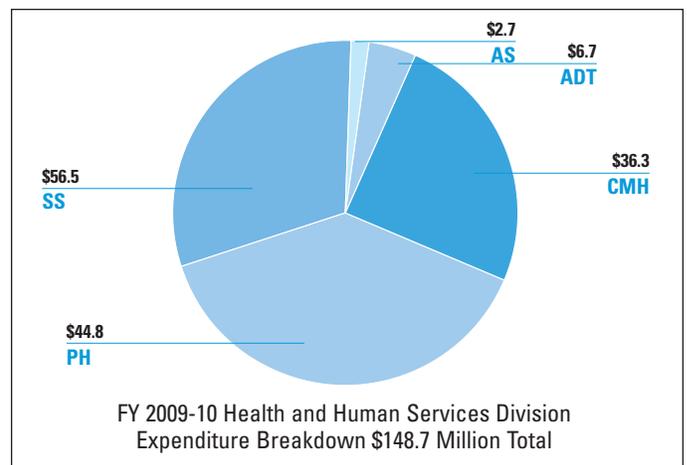
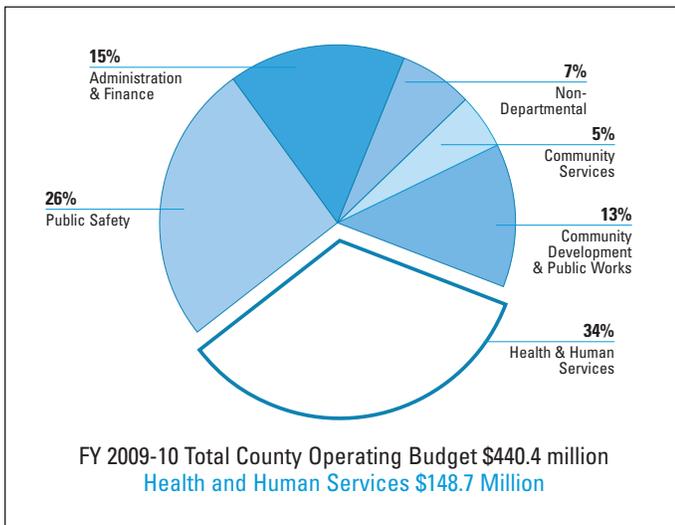


## Introduction

The Health and Human Services Service Area includes six divisions within the Department of Health and Human Services that deliver, coordinate, and administer a range of federal, state, and local programs that address the County's health and welfare needs.

### Health and Human Services Departmental Divisions:

- **Administration [ADM]** – Provides overall department administration, policy planning, development and management, personnel administration, information technology services and fiscal operations
- **Aging and Adult Services [AS]** – Previously known as Aging Services, this Division was reorganized in Fiscal Year 2008-09 in order to include the set of adult programs formerly housed in Social Services. This newly reorganized Division provides a wide variety of services and assistance to older adults and disabled persons
- **Alcohol, Drug and Tobacco Services [ADT]** – Works to prevent and treat alcohol, tobacco and other drug related problems in Marin County
- **Community Mental Health Services [CMH]** – Offers age, linguistically and culturally competent mental health services to adults, children, and youth throughout the county
- **Public Health Services [PH]** – Includes a variety of services targeted at preventing and addressing public health problems in Marin County
- **Social Services [SS]** – Administers public assistance programs, the California Work Opportunity and Responsibility to Kids (CalWORKs) employment and training program, as well as the Workforce Investment Act (WIA) employment and training program, among others



## HEALTH AND HUMAN SERVICES BUDGET SUMMARY

All Funds	FY 2008-09 Approved	FY 2009-10 Approved	FY 2009-10 Change	Allocated Positions
<b>Division Expenditures</b>				
Administration*	\$2,237,979	\$150,921	(\$2,087,058)	50.00
Aging and Adult Services	\$2,773,610	\$2,675,828	(\$97,782)	7.80
Alcohol, Drug, Tobacco	\$6,974,991	\$6,751,160	(\$223,831)	11.00
Community Mental Health	\$35,796,855	\$37,891,975	\$2,095,120	145.15
Public Health	\$42,995,063	\$44,325,142	\$1,330,079	192.34
Social Services	\$54,280,561	\$56,934,199	\$2,253,638	239.50
<b>Total Service Area Expenditures</b>	<b>\$145,059,059</b>	<b>\$148,729,225</b>	<b>\$3,670,166</b>	<b>645.79</b>

\*In FY 2009-10, the Department more fully distributed its central administrative costs to benefitting programs.

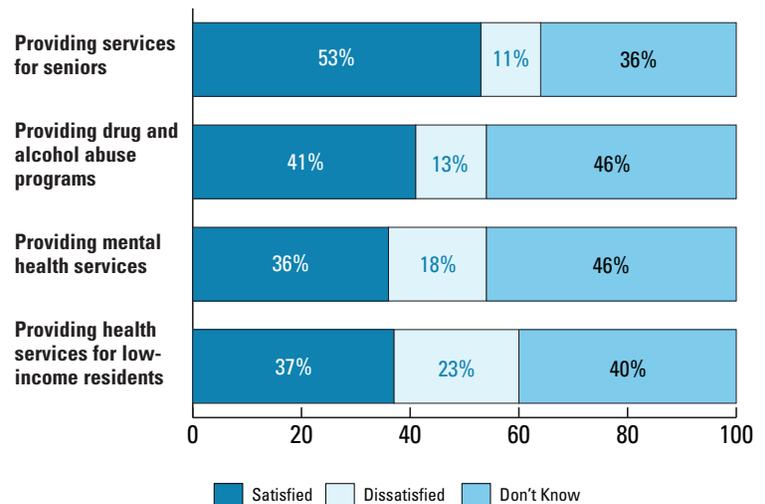
## Highlights of Accomplishments FY 2008-09

- Successfully opened the Health and Wellness campus on time, on schedule and under budget including integration of HHS Clinics, development of the Connection Center, re-location of Community Mental Health, Youth and Family Services and Support and Treatment After Release (STAR) programs
- Launched the Marin Women's Study to develop a registry of over 14,000 women to provide information and biological samples for use in future research on the causes of breast cancer
- Successfully implemented the Marin Specialty Access Coalition through a grant from Kaiser Permanente
- Expanded and trained additional enthusiastic volunteers for the Marin Medical Reserve Corps for a total of 286 volunteers
- Ranked fifth statewide among counties in ease of access to medical health services for clients with Medi-Cal
- Reached an agreement with Citizens Housing Corporation to purchase five apartments in the Fireside Complex for older adults living with mental illness
- Implemented the Social Host Accountability Ordinance in coordination with community-based partners and local municipalities for all Marin Communities
- Participated in Bi-National Health Week that included 10 successful countywide health screening and outreach events that reached over 2,000 people
- Launched the Sustaining Families Wraparound Program, which provides intensive services to children and their families that allows these children to remain in their home setting
- Coordinated countywide response to H1N1 (swine flu) virus in Marin County



## Satisfaction with Select Health and Human Services Programs

Based on 2009 Community Survey



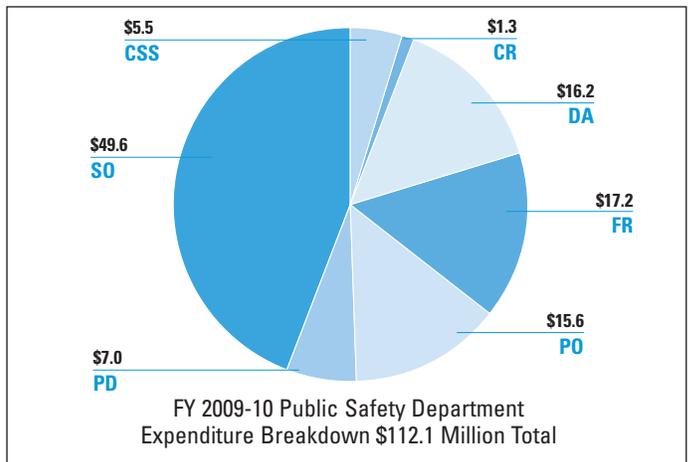
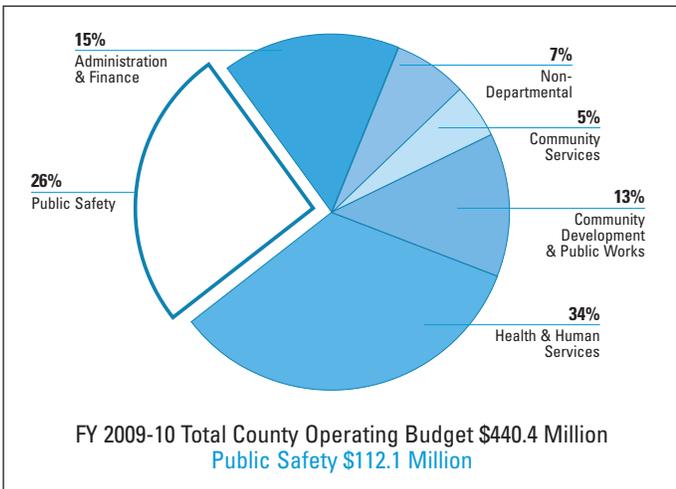


## Introduction

The Public Safety Service Area ensures safe communities throughout Marin County. Programs and services include law enforcement and crime prevention, wildfire prevention, emergency preparedness, and criminal justice system.

### Public Safety Departments:

- **Child Support Services [CSS]** – Funded by the federal and state governments, primary responsibilities include establishing and enforcing paternity and child support orders
- **Coroner [CR]** – Investigates the cause and manner of all sudden or unexpected deaths within the County, or natural deaths where the person has not been seen under the close care of a physician
- **District Attorney [DA]** – Acts as the public prosecutor responsible for attending the courts and conducting all prosecutions for public offenses on behalf of the people
- **Fire [FR]** – Provides numerous services including fire control and prevention, hazardous materials response, urban search and rescue and general emergency response
- **Probation [PO]** – Core functions include providing supervision and treatment to adults and juveniles under court-ordered probation and managing the County's Juvenile Hall facility
- **Public Defender [PD]** – Provides legal representation for indigent persons charged with felony, misdemeanor, juvenile and family support crimes, as well as for indigent persons against whom County Counsel seeks mental or disability commitments, conservatorships and dependency declarations
- **Sheriff [SO]** – Serves as the lead County law enforcement agency providing services including patrol and investigations, court security, County jail operations, and management of the emergency operations center



## PUBLIC SAFETY BUDGET SUMMARY

All Funds	FY 2008-09 Approved	FY 2009-10 Approved	FY 2009-10 Change	Allocated Positions
<b>Department Expenditures</b>				
Child Support Services	\$5,266,018	\$5,333,072	\$67,054	39.00
Coroner	\$1,242,457	\$1,322,903	\$80,446	7.00
District Attorney	\$16,417,732	\$15,898,048	(\$519,684)	90.75
Fire	\$17,112,238	\$17,251,287	\$139,049	87.14
Probation	\$16,710,975	\$15,068,277	(\$1,642,698)	117.78
Public Defender	\$7,303,721	\$6,922,392	(\$381,329)	44.25
Sheriff	\$49,915,134	\$50,306,185	(\$391,051)	316.30
<b>Total Service Area Expenditures</b>	<b>\$113,968,275</b>	<b>\$112,102,164</b>	<b>(\$1,866,111)</b>	<b>702.22</b>

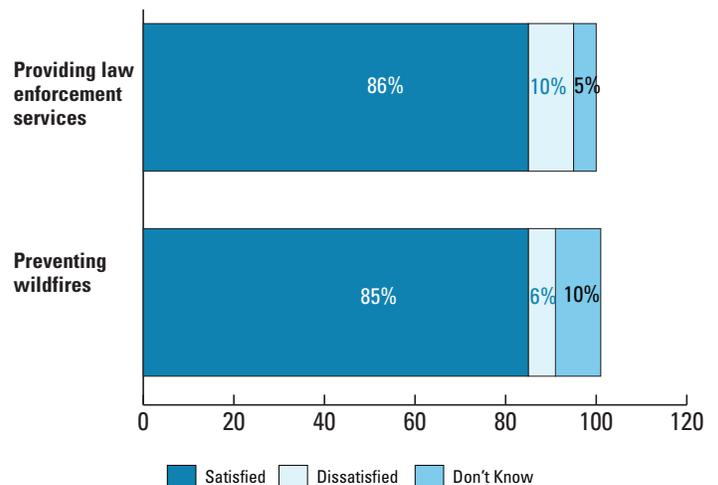
## Highlights of Accomplishments FY 2008-09

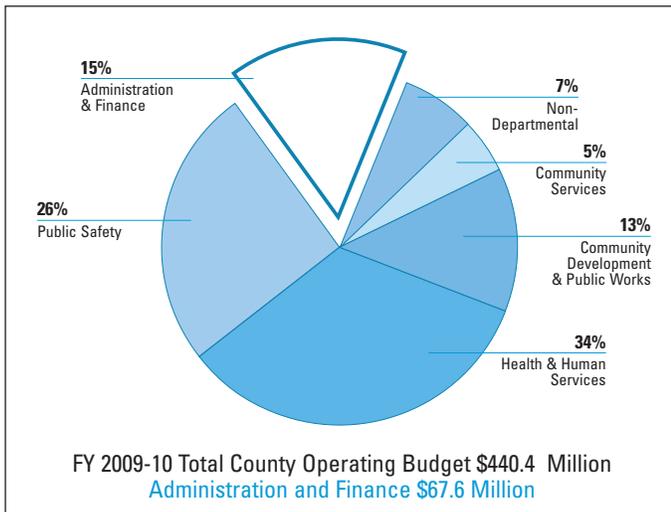
- Child Support Services was again recognized by the State as the sixth highest performing child support agency in California, the fifth consecutive year the department ranked in the top ten
- The Coroner's Office closed 98% of its cases within the first two weeks and successfully identified all but two unknown persons
- Public safety departments collaborated with criminal justice partners and the Marin County Superior Court to successfully implement a Family Violence Court to help break the often escalating cycle of domestic violence
- The Fire Department partnered with the State Department of Forestry and Fire Protection, State Parks, local fire departments and vendors to successfully mitigate wildland fires on Angel Island with neither injuries nor structural damage
- The Probation Department successfully maintained the County's PORTAL (Programs of Responsive Treatment and Linkages) at a reduced level despite the loss of the state grant that funded the program; PORTAL provides a highly effective evidence-based treatment program for the families of children who are most at risk for recidivism
- The Sheriff's Department changed the supervisory staffing levels in the County jail during peak levels of operation to be more effective, efficient and to decrease staffing and overtime costs
- After a successful pilot-program, the Public Defender's Office began representing in-custody clients at arraignment proceedings



## Satisfaction with Select Public Safety Programs

Based on 2009 Community Survey





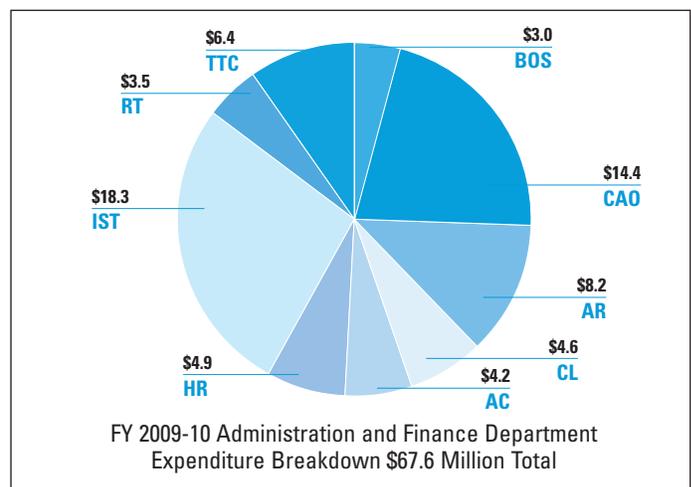
## Introduction

The Administration and Finance Service Area includes nine departments that primarily provide internal services to the County organization. These internal services include county-wide management, human resources administration, information technology, legal representation, and financial management. Public services provided through this service area include, licenses and certificates, elections, and tax assessment and collection.

### Administration and Finance Departments:

- **Board of Supervisors [BOS]** – Serves as the legislative and executive body of the County, elected to four year terms, they have overall responsibility for County government
- **County Administrator's Office [CAO]** – The CAO is appointed by the Board of Supervisors to implement Board decisions. and operates directly under the Board to provide research, information and recommendations, as well as management assistance and oversight
- **Assessor-Recorder [AR]** – Elected official whose office determines the value of taxable real and business property in the County and maintains access to official, vital and historical records

- **Auditor-Controller [AC]** – Serves as the primary office for the accounting and disbursing of County funds, and maintains the accounts of County government, school districts, and many special districts. The ACO also administers major financial, budgetary, payroll, fixed asset and tax apportionment systems (Beginning in FY 2009-10, the duties of the ACO will be consolidated into the new Department of Finance)
- **County Counsel [CL]** – Serves as legal counsel in civil matters for all County department and some special districts; prepares contracts, resolutions, and ordinances; files and litigates civil cases; and renders legal opinions
- **Human Resources [HR]** – Oversees employee recruitment and staffing regulations, training and development, labor relations and workforce planning
- **Information Services and Technology [IST]** – Assists departments through the deployment of information services and telecommunications technologies and maintains the County's technology infrastructure, telephones and website
- **Retirement [RT]** – Administers the County's retirement system, including the prudent investment of a retirement fund exceeding \$1 billion
- **Treasurer-Tax Collector/Clerk Registrar of Voters [TTC]** – Receives, safeguards, and invests County, schools, and special district funds; collects taxes and revenues; and probates estates for County residents when required as the public administrator



## ADMINISTRATION AND FINANCE BUDGET SUMMARY

All Funds	FY 2008-09 Approved	FY 2009-10 Approved	FY 2009-10 Change	Allocated Positions
<b>Department Expenditures</b>				
Board of Supervisors	\$2,935,896	\$2,970,998	\$35,102	21.00
County Administrator's Office	\$16,148,772	\$14,400,664	(\$1,748,108)	19.00
Assessor-Recorder	\$8,480,891	\$8,242,936	(\$237,955)	76.00
Auditor-Controller	\$4,539,371	\$4,466,237	(\$73,134)	32.00
County Counsel	\$4,307,753	\$4,560,515	\$252,762	23.70
Human Resources	\$4,844,886	\$4,773,634	\$71,252	34.80
Information Services and Technology	\$18,443,637	\$18,247,726	(\$195,911)	103.00
Retirement	\$3,634,277	\$3,519,381	(\$114,896)	18.00
Treasurer-Tax Collector/ Registrar of Voters/Clerk	\$6,234,919	\$6,427,358	\$192,439	35.07
<b>Total Service Area Expenditures</b>	<b>\$69,570,402</b>	<b>\$67,609,449</b>	<b>(\$1,960,953)</b>	<b>362.57</b>

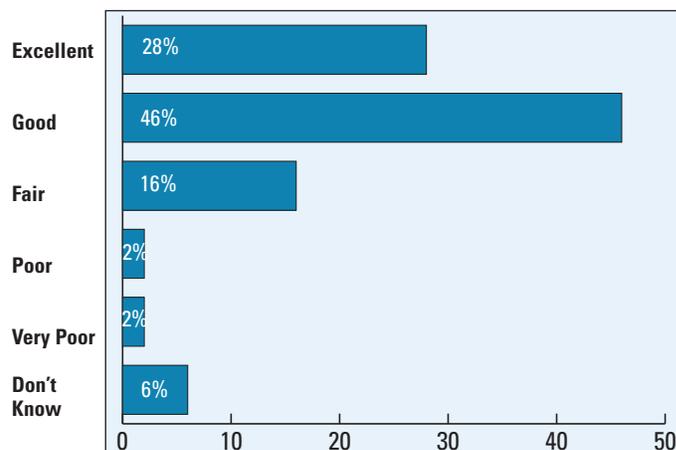
## Highlights of Accomplishments FY 2008-09

- Conducted the County's third Community Survey, which showed that approximately three-fourths of residents are satisfied with the services County government provides
- Provided in-house safety training for 550 employees, for cost savings of \$55,000 compared with using an outside consultant
- Successfully conducted the Presidential General Election on November 4, 2008 with a record 90.8% turnout of voters
- Successfully resolved four employment court cases and won a personal injury lawsuit that would have resulted in a multi-million dollar judgment against the County
- Won the dismissal of a wrongful death lawsuit in which damages could have exceeded \$1 million
- Recruited, placed, and tracked volunteers providing over \$8 million in donated services to Marin County
- Established the new Director of Finance position combining the elected positions of Auditor-Controller and eventually Treasurer-Tax Collector following passage of Measure B in November 2008
- Developed a virtualized server environment for more than 100 servers, which reduces costs and saves energy
- Approved the Marin Energy Authority Joint Powers Agreement in order to implement a Community Choice Aggregation program within Marin County
- Developed and began implementation of a long-term restructuring process to create a more sustainable budget that addresses the County's budget shortfall

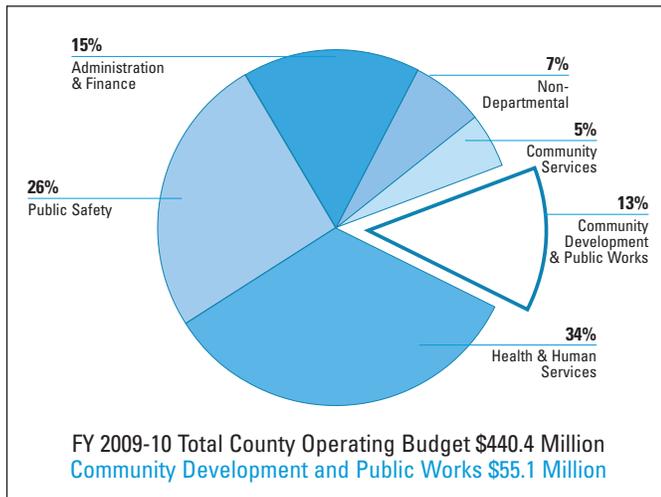


## Overall Rating of County Services

Based on 2009 Community Survey



# Community Development *and* Public Works

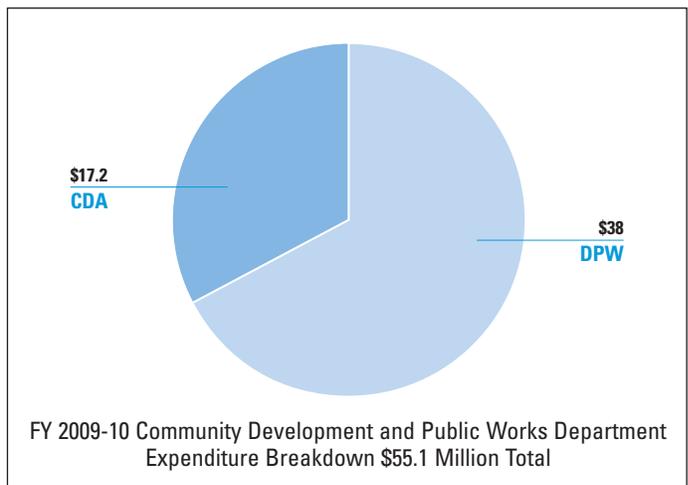


## Introduction

The Community Development and Public Works Service Area includes the Community Development Agency and Department of Public Works. This service area provides land-use planning services and maintains County infrastructure such as roads and bridges. In addition, the departments in this service area lead many of the County's award-winning programs in promoting sustainability such as green businesses, bikeways, and other efforts. Through this service area, the County is dedicated to ensuring sustainable communities throughout Marin County.

### Community Development and Public Works Departments:

- **Community Development Agency [CDA]** – Provides environmental and land use planning services, issues building permits, manages the county's sustainability, affordable housing and redevelopment agency programs and enforces environmental health regulations
- **Department of Public Works [DPW]** – As one of the largest county departments, DPW oversees a wide range of activities, including flood control and water quality programs, engineering, road maintenance, Americans with Disabilities Act coordination, traffic operations and the transit district



# Community Development *and* Public Works

## COMMUNITY DEVELOPMENT AND PUBLIC WORKS BUDGET SUMMARY

All Funds	FY 2008-09 Approved	FY 2009-10 Approved	FY 2009-10 Change	Allocated Positions
<b>Department Expenditures</b>				
Community Development Agency	\$18,116,485	\$17,970,864	(\$145,621)	86.00
Department of Public Works	\$37,029,317	\$37,156,471	\$127,154	235.10
<b>Total Service Area Expenditures</b>	<b>\$55,145,802</b>	<b>\$55,127,335</b>	<b>(\$18,467)</b>	<b>321.10</b>

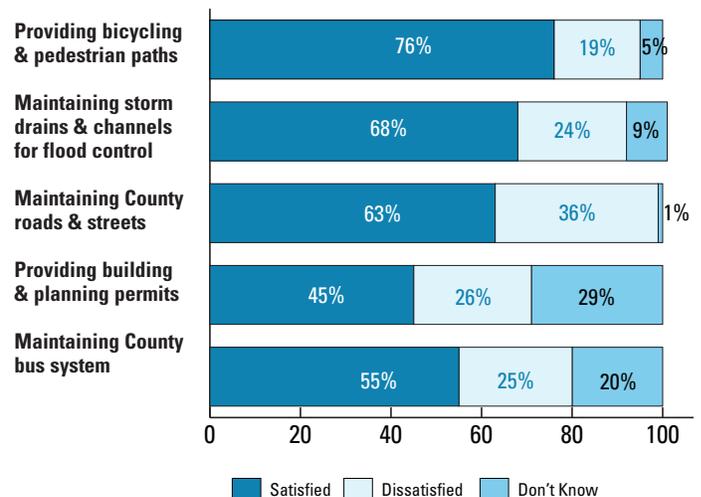
## Highlights of Accomplishments FY 2008-09

- Completed construction of the first phase of the East Shore Waste Water Improvement Project
- Implemented Development Code revisions in order to streamline the permitting process
- Adopted and implemented updated energy efficiency and green building ordinances
- Implemented new State Building Code
- Certified the Environmental Impact Report and issued land use permits for Lawson's Landing Master Plan
- Began electronically posting food facility inspection results on the County's website
- Implemented updated emergency response protocol for accidental wastewater release
- Increased percentage of hybrid fleet vehicles to 26%
- Initiated preparation of a Zero Waste Plan
- Started construction of the Cal Park Tunnel Project which will facilitate rail, bicycle and pedestrian transportation
- Completed the final phase of storm damage projects resulting from the storms in 2005 and 2006
- Expanded the Green Commute Program to 11% of County employees carpooling, riding transit, walking or bicycling an average of 3.1 days per week
- Completed the Novato Creek dredging project and the first phase of of the Vineyard Creek flood control project
- Proceeded with implementation of the Non-Motorized Transportation Pilot Program
- Completed the public review phase of the draft Environmental Impact Report for the San Rafael Rock Quarry
- Completed the third year of the Roads and Bridges Rehabilitation Program



## Satisfaction with Select Community Development and Public Works Programs

Based on 2009 Community Survey



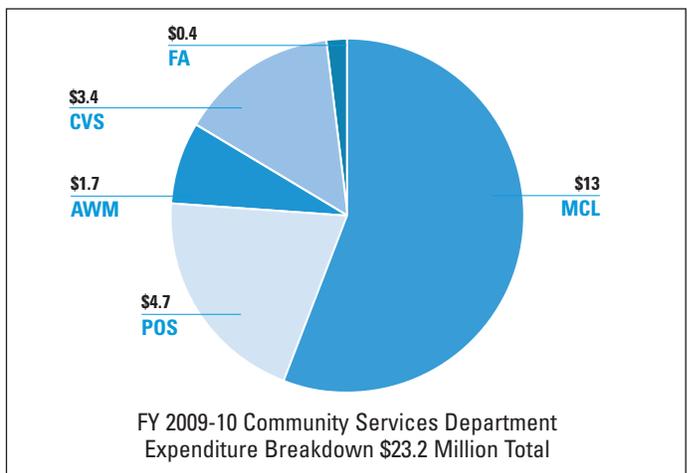
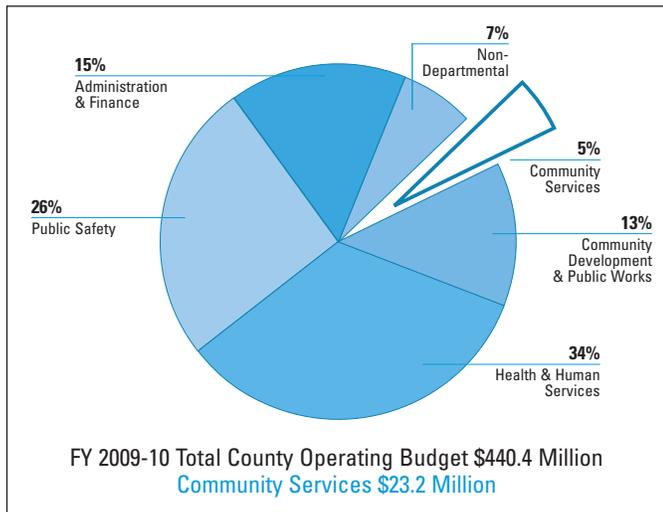


## Introduction

The Community Services Service Area includes five departments that provide a variety of direct services to the community. These services range from Parks and Open Space facilities to agricultural assistance to youth development. This service area also provides cultural and learning resources through numerous library branches and the Marin Center performing arts, event and conference facility. Through this service area, the County helps maintain a high quality of life for all Marin County residents.

### Community Services Departments:

- **Agriculture, Weights, and Measures [AWM]** – Oversees the pest control program, ensures the accuracy of commercial weight and measuring devices, regulates organic food production and monitors efforts to address Sudden Oak Death syndrome.
- **Cultural and Visitor Services [CVS]** – Manages the Marin Center for performing arts and events, presents the annual Marin County Fair and serves as the caretaker of the Frank Lloyd Wright-designed Civic Center
- **Farm Advisor [FA]** – The mission of this department is to sustain a vital agriculture, environment and community in Marin by providing University of California research-based information in agriculture, natural resource management, nutrition and youth development
- **Marin County Free Library [MCL]** – This special district operates 11 library branches throughout Marin, provides several literacy service programs and operates the County's bookmobile
- **Parks and Open Space [POS]** – This department is responsible for planning, acquiring and managing the County's open space and regional and community park facilities



## COMMUNITY SERVICES BUDGET SUMMARY

	FY 2008-09 Approved	FY 2009-10 Approved	FY 2009-10 Change	Allocated Positions
<b>Department Expenditures</b>				
Agriculture, Weights and Measures	\$1,780,651	\$1,738,362	(\$42,289)	12.00
Cultural and Visitor Services	\$3,505,898	\$3,438,813	(\$67,085)	17.50
Farm Advisor	\$392,014	\$396,991	\$3,977	2.00
Marin County Free Library	\$13,718,023	\$12,971,771	(\$746,252)	96.76
Parks and Open Space*	\$4,662,337	\$4,656,613	(\$5,724)	33.00
<b>Total Service Area Expenditures</b>	<b>\$24,058,923</b>	<b>\$23,201,550</b>	<b>(\$857,373)</b>	<b>161.62</b>

\*Does not include Open Space District expenditures

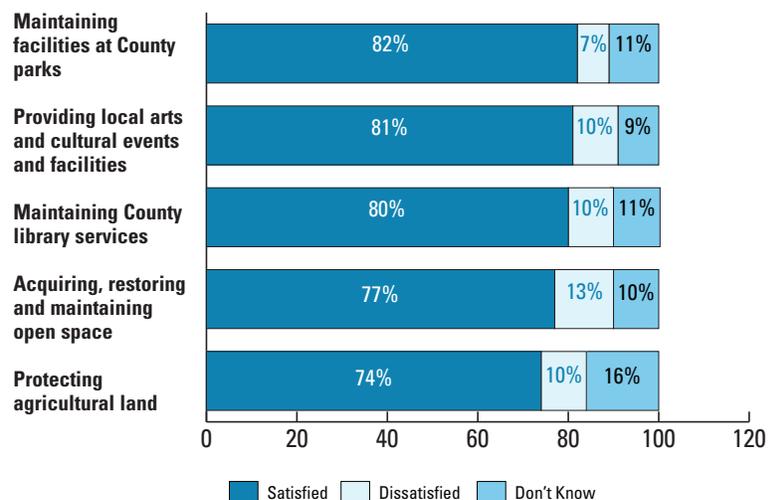
## Highlights of Accomplishments FY 2008-09

- Earned 46 Achievement Awards and the Merrill Award for the 2008 Marin County Fair - "The Greenest County Fair on Earth"
- Produced "Hidden Bounty of Marin," a 27-minute film about Marin farm families that won a best documentary profile at the community access media awards in Denver in 2008
- Worked with the state and the community to identify alternatives to aerial Light Brown Apple Moth treatment
- Significantly reduced energy costs through installation of photovoltaic, HVAC and lighting retrofit projects at the Marin Center
- Conducted 90 tours of the Marin County Civic Center through the volunteer docent program
- Secured \$397,250 in grants and donations to support the programs offered to Marin residents and partner agencies in natural resources
- Preserved 117 acres of ridgeland between the Nicasio and San Geronimo Valleys by means of a conservation easement
- Completed Master Plan Update for McInnis Park
- Provided extensive fire fuel reduction and habitat restoration work at the newly acquired Black Point Nature Preserve
- Experienced 13% increase in the number of people visiting the County's libraries in the first half of the fiscal year
- Provided volunteer storytellers to visit day care centers through the second Early Learning with Families (ELF) grant from the California State Library



## Satisfaction with Select Community Services Programs

Based on 2009 Community Survey



## Health and Human Services

### Administration

415-499-3696 – [www.co.marin.ca.us/hhs](http://www.co.marin.ca.us/hhs)

### Aging Services

415-499-7396 – [www.co.marin.ca.us/aging](http://www.co.marin.ca.us/aging)

### Alcohol, Drug and Tobacco

415-499-3030 – [www.co.marin.ca.us/adt](http://www.co.marin.ca.us/adt)

### Community Mental Health

415-499-6835 – [www.co.marin.ca.us/mh](http://www.co.marin.ca.us/mh)

### Public Health

415-499-3707 – [www.co.marin.ca.us/hs](http://www.co.marin.ca.us/hs)

### Social Services

415-499-6880 – [www.co.marin.ca.us/ss](http://www.co.marin.ca.us/ss)

## Public Safety

### Child Support Services

415-507-4068 – [www.co.marin.ca.us/cs](http://www.co.marin.ca.us/cs)

### Coroner

415-499-6043 – [www.co.marin.ca.us/coroner](http://www.co.marin.ca.us/coroner)

### District Attorney

415-499-6450 – [www.co.marin.ca.us/da](http://www.co.marin.ca.us/da)

### Fire

415-499-6717 – [www.co.marin.ca.us/fire](http://www.co.marin.ca.us/fire)

### Probation

415-499-6705 – [www.co.marin.ca.us/probation](http://www.co.marin.ca.us/probation)

### Office of Emergency Services

415-499-6584 – [www.co.marin.ca.us/disaster](http://www.co.marin.ca.us/disaster)

### Public Defender

415-499-6321 – [www.co.marin.ca.us/pd](http://www.co.marin.ca.us/pd)

### Sheriff's Office

415-499-7250 – [www.co.marin.ca.us/sheriff](http://www.co.marin.ca.us/sheriff)

## Administration and Finance

### Board of Supervisors

415-499-7331 – [www.co.marin.ca.us/bos](http://www.co.marin.ca.us/bos)

### County Administrator's Office

415-499-6358 – [www.co.marin.ca.us/cao](http://www.co.marin.ca.us/cao)

### Assessor-Recorder

415-499-7215 – [www.co.marin.ca.us/ar](http://www.co.marin.ca.us/ar)

### Department of Finance

415-499-6154 – [www.co.marin.ca.us/auditor](http://www.co.marin.ca.us/auditor)

### County Counsel

415-499-6117 – [www.co.marin.ca.us/cl](http://www.co.marin.ca.us/cl)

### County Clerk

415-499-6415 – [www.co.marin.ca.us/clerk](http://www.co.marin.ca.us/clerk)

### Human Resources

415-499-6104 – [www.co.marin.ca.us/hr](http://www.co.marin.ca.us/hr)

### Information Services and Technology

415-499-6309 – [www.co.marin.ca.us/ist](http://www.co.marin.ca.us/ist)

### Registrar of Voters

415-499-6456 – [www.co.marin.ca.us/elections](http://www.co.marin.ca.us/elections)

### Treasurer-Tax Collector

415-499-6146 – [www.co.marin.ca.us/taxes](http://www.co.marin.ca.us/taxes)

## Community Development and Public Works

### Community Development Agency

415-499-6269 – [www.co.marin.ca.us/comdev](http://www.co.marin.ca.us/comdev)

### Department of Public Works

415-499-6528 – [www.co.marin.ca.us/pw](http://www.co.marin.ca.us/pw)

## Community Services

### Agricultural Weights and Measures

415-499-6700 – [www.co.marin.ca.us/agriculture](http://www.co.marin.ca.us/agriculture)

### Cultural and Visitor Services

415-499-6400 – [www.co.marin.ca.us/cu](http://www.co.marin.ca.us/cu)

### Farm Advisor

415-499-4204 – [www.co.marin.ca.us/farm](http://www.co.marin.ca.us/farm)

### Marin County Free Library

415-499-6051 – [www.co.marin.ca.us/library](http://www.co.marin.ca.us/library)

### Parks and Open Space

415-499-6387 – [www.co.marin.ca.us/pos](http://www.co.marin.ca.us/pos)

## General

### General Information Line

415-499-7000

### Internet Home Page

[www.co.marin.ca.us](http://www.co.marin.ca.us)

### Calendar of Events

[www.co.marin.ca.us/sysapps/calendar](http://www.co.marin.ca.us/sysapps/calendar)

### Services and Information Index

[www.co.marin.ca.us/services](http://www.co.marin.ca.us/services)

### Job Postings List

[www.co.marin.ca.us/jobs](http://www.co.marin.ca.us/jobs)

### Boards and Commissions

[www.co.marin.ca.us/depts/bs/main/brds\\_comm.cfm](http://www.co.marin.ca.us/depts/bs/main/brds_comm.cfm)

### Volunteer Opportunities

[www.co.marin.ca.us/volunteer](http://www.co.marin.ca.us/volunteer)

